

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Discovery Charter School

CDS Code: 43104390111880

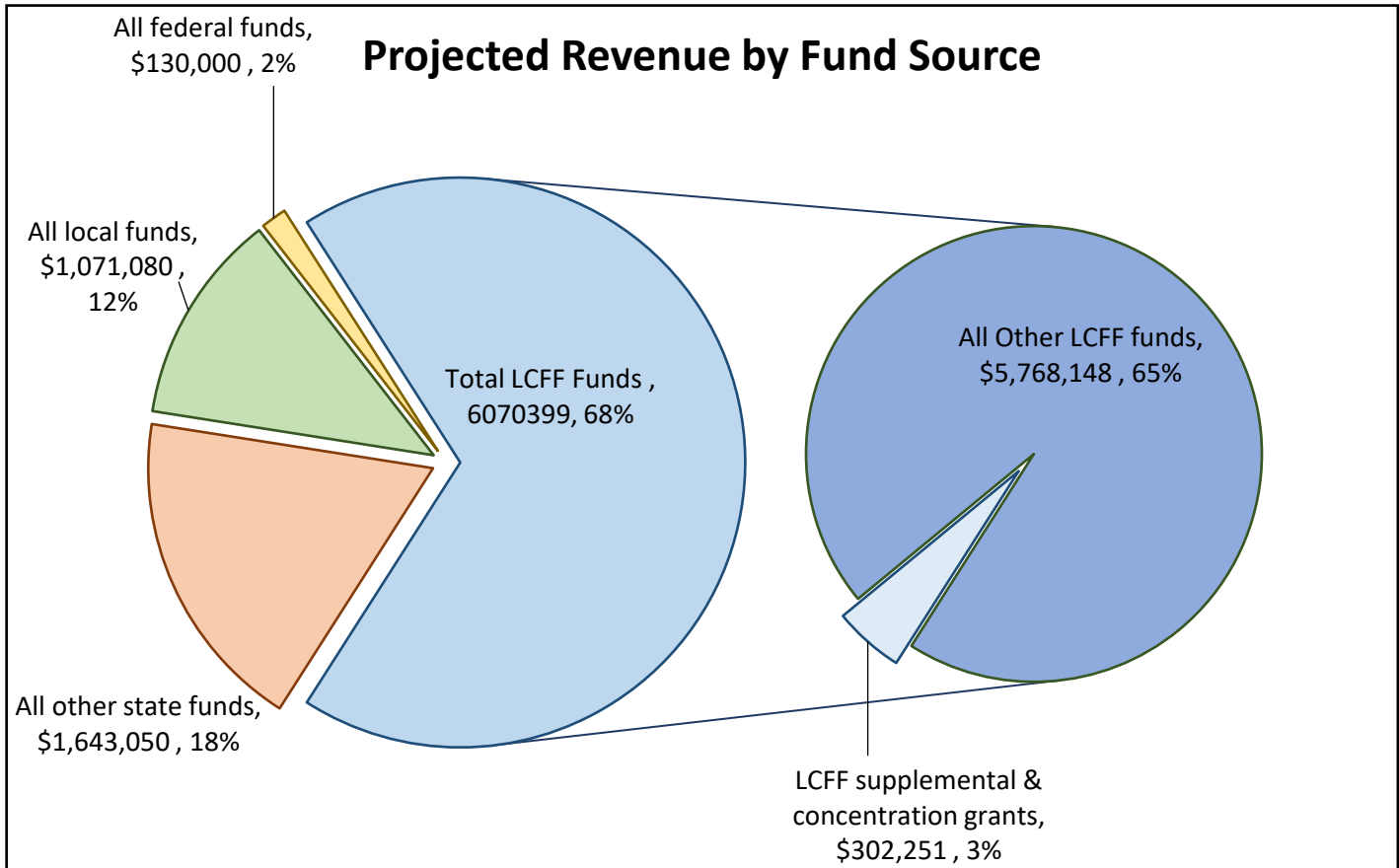
School Year: 2025-26

LEA contact information: Lety Villa, Executive Director, (408) 243-9800, lety.villa@mydiscoveryk8.org

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2025-26 School Year

Projected Revenue by Fund Source

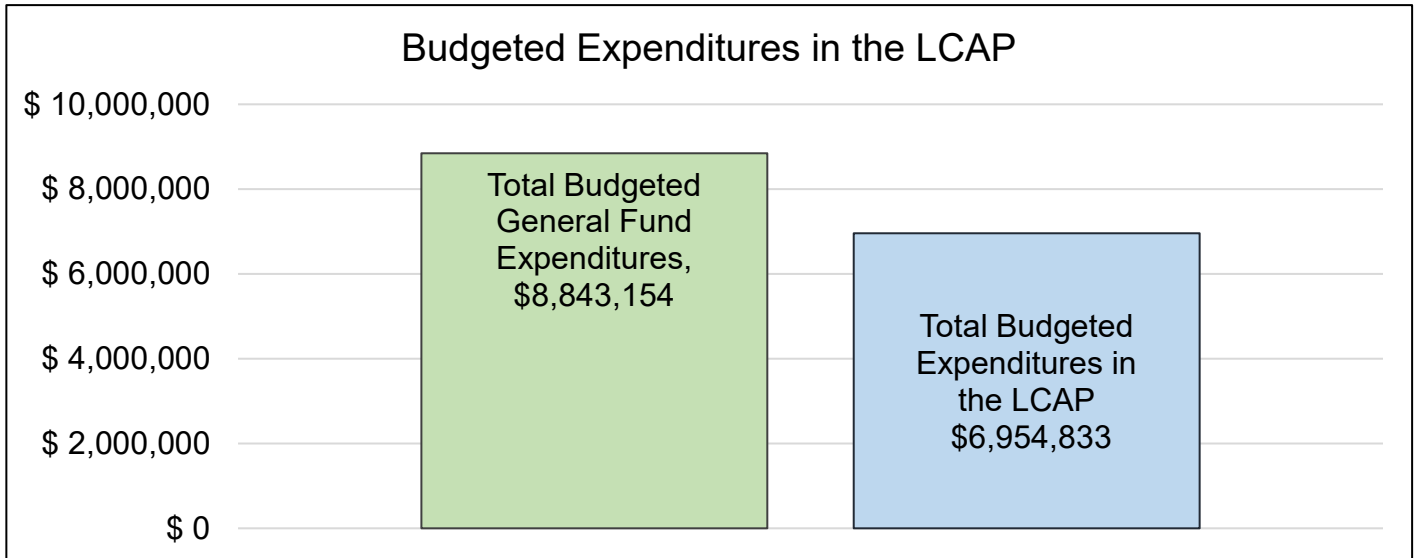


This chart shows the total general purpose revenue Discovery Charter School expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Discovery Charter School is \$8,914,529.00, of which \$6,070,399.00 is Local Control Funding Formula (LCFF), \$1,643,050.00 is other state funds, \$1,071,080.00 is local funds, and \$130,000.00 is federal funds. Of the \$6,070,399.00 in LCFF Funds, \$302,251.00 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Discovery Charter School plans to spend for 2025-26. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Discovery Charter School plans to spend \$8,843,154.00 for the 2025-26 school year. Of that amount, \$6,954,833.00 is tied to actions/services in the LCAP and \$1,888,321.00 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

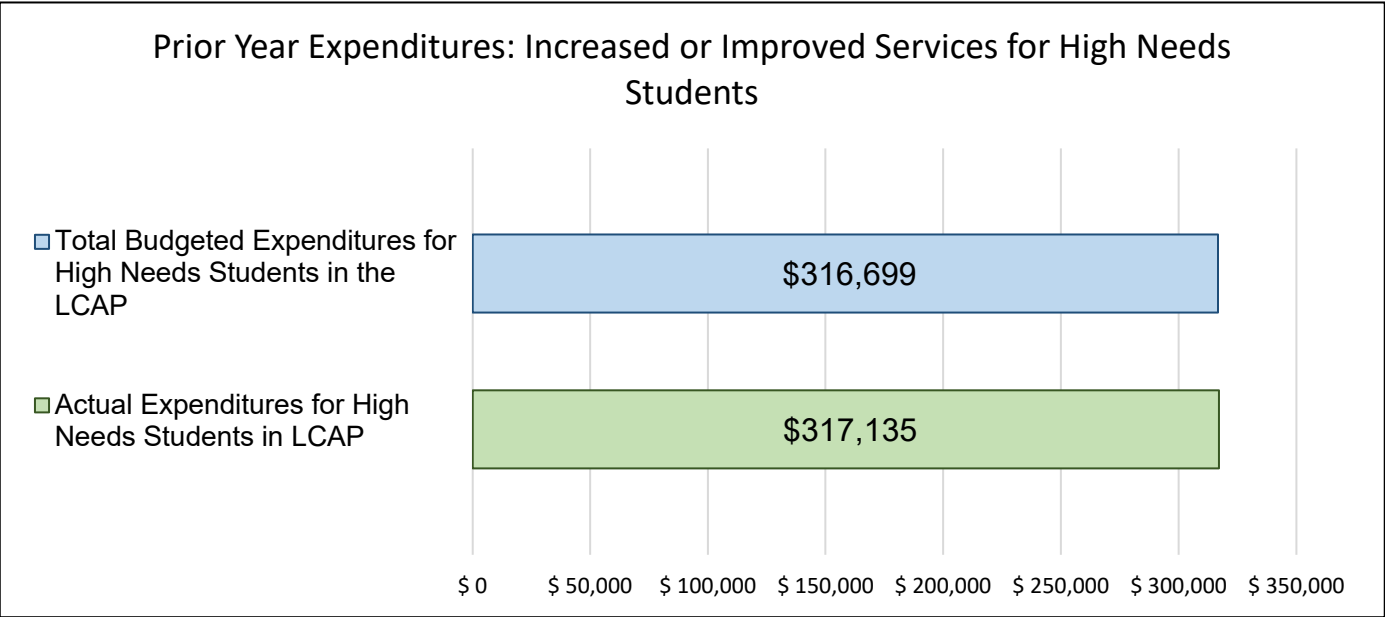
The budgeted expenditures that are not included in the Local Control and Accountability Plan (LCAP) are oversight fees, legal fees, postage, business expenses and other operating expenses.

Increased or Improved Services for High Needs Students in the LCAP for the 2025-26 School Year

In 2025-26, Discovery Charter School is projecting it will receive \$302,251.00 based on the enrollment of foster youth, English learner, and low-income students. Discovery Charter School must describe how it intends to increase or improve services for high needs students in the LCAP. Discovery Charter School plans to spend \$340,367.00 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2024-25



This chart compares what Discovery Charter School budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Discovery Charter School estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2024-25, Discovery Charter School's LCAP budgeted \$316,699.00 for planned actions to increase or improve services for high needs students. Discovery Charter School actually spent \$317,135.00 for actions to increase or improve services for high needs students in 2024-25.

Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Discovery Charter School I	Lety Villa, Executive Director	lety.villa@mydiscoveryk8.org 408-243-9800

Plan Summary 2025-2026

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Discovery Charter School is a California public school serving kindergarten through eighth-grade students at our San Jose Phoenix campus. The school is located at 4021 Teale Ave, San Jose, CA 95117.

Discovery Charter School draws students from surrounding communities with an instructional model based on developmentally appropriate teaching methods that successfully integrate the whole child with respect to individual learning styles, developmental readiness, and rates of achievement. Multi-age classrooms, small class sizes, team teaching, a high level of parent participation, and community involvement greatly contribute to developing Discovery Charter School into a world-class learning community. We have built an educational environment where developing student achievement, building innovative programs, and engaging families and communities provide a common vision for lifelong learning and student success. The Discovery Charter School staff, parents, and community collaborate to meet the cognitive, social, emotional, and physical needs of every child. Our teachers and staff are committed to achieving the school's mission.

Discovery Charter Schools are dedicated to creating lifelong learners that are prepared to meet the challenges of the future by educating the whole child through family involvement, project-based learning, and respect for individual learning styles and developmental readiness. The school is committed to: building an educational environment where developing, building, and engaging families and communities will provide a common vision for lifelong learning and student success; respecting the cognitive, emotional, social, and physical development of each child; partnering staff, students, parents, and community to create a unique, challenging, and individualized learning environment with high academic standards and expectations; building programs that foster thinking which is original, critical, collaborative, and reflective; developing students who are self-motivated, self-disciplined, and socially responsible, and; continuous improvement of teaching and learning techniques based on supporting research.

Discovery Charter School serves approximately 555 students with diverse needs and backgrounds. Significant student groups include approximately 17.8% of students qualifying for Free or Reduced Lunch; 17.1% of students are English Learners; 12.6% qualify for special education services and 2.3% of students are homeless youth. Approximately 24.5% of Discovery's students identify as white, 32.3% as Asian, 20.0% as Hispanic or Latino, 8.8% as Two or More Races and 9.7% as African American. The LCFF Unduplicated percentage is approximately 23% (2024-25 DataQuest).

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

2024 Dashboard Performance

Academic Performance in English Language Arts (ELA): Overall, Discovery Charter School students scored 32.1 points above standard in ELA and maintained a Green performance level. Students identifying as Asian and White also maintained a Green performance level. Students who identify as two or more races improved their distance from standard (DFS), moving from a Green performance level to a Blue performance level. Hispanic students, English Learners, socioeconomically disadvantaged students and students with disabilities all received an Orange performance level in ELA, reflecting a significant decrease in DFS compared to the previous year. Despite the decline in DFS, Discovery continues to outperform the state in ELA for all students and significant student groups. Additionally, the school saw an overall increase in CAASPP ELA proficiency rates. The school will focus on improving ELA proficiency among English Learners and Hispanic students.

Academic Performance in Math: Overall, students scored 38.1 points above standard. Students identifying as Asian, two or more races, and White received a Blue performance level. Hispanic students, English Learners, socioeconomically disadvantaged students and students with disabilities received an Orange performance level in Math, with a notable decrease in DFS compared to the previous year. Despite the decline, Discovery continues to outperform the state in Math on both the CA Dashboard and CAASPP proficiency for all students and significant student groups.

English Learner Progress Indicator: Discovery English Learners demonstrated tremendous success on the English Learner Progress Indicator. The school increased its ELPI by 7.7% with 63.3% of English Learners making progress towards English language proficiency or maintaining the highest level.

Suspension Rate: The school continues to make progress on improving Suspension rates at the school. Discovery received a Blue performance level with only 0.5% of all students who have been suspended for at least one day. English Learners, African American students, Asian students, Hispanic students and students who identify as two or more races all received Blue performance levels.

Chronic Absenteeism: The school has made meaningful progress in addressing chronic absenteeism, reducing its rate by 1.5% with 12.7% of all students chronically absent. This is 5.9% lower than the state average. Notable improvements were seen among students with disabilities, African American students, Asian students, Hispanic students and students identifying as two or more races. Although progress is evident, students with disabilities continue to have the highest rates amongst all student groups and English Learners, socioeconomically disadvantaged and White students saw an increase in rates from the previous year. The school will continue its targeted efforts to further reduce absenteeism with these student groups.

Local Indicators: All state-mandated local indicator requirements were met.

Lowest Performing Student Groups

The LCAP includes required actions to address the need for improvement related to chronic absenteeism rates on the 2023 Dashboard:

Chronic Absenteeism: All students, students with disabilities and White students (see Action 2.2 Attendance Initiatives). The successful implementation of Action 2.2 Attendance Initiatives contributed to a significant 7.9% decline in absenteeism rates for students with disabilities. Despite this progress, they continue to have the highest absenteeism rate. Targeted efforts will continue in 2025-26 to further reduce absenteeism within this student group.

Learning Recovery and Emergency Block Grant

Discovery Charter School has \$59,172 in unexpended LREBG funds for the 2025-26 school year. LREBG funds support initiatives outlined in Goal 2, Action 2 - Attendance Initiatives and Action 3 - Positive Discipline/Restorative Practices Approach . The school’s needs assessment substantiates findings from the 2024 Dashboard which show increased chronic absenteeism among English Learners, socioeconomically disadvantaged students, and White students. While absenteeism among students with disabilities has declined, they still represent the group with the highest absenteeism rate.

To address these needs, Goal 2, Actions 2 and 3 includes funding for a Student Support Specialist (SSS) who plays a significant role in supporting the school’s efforts to address chronic absenteeism. The Student Support Specialist coordinates classroom interventions as well as additional supports outside of the classroom to remove barriers to attendance. Working in collaboration with the Family Liaison, the SSS helps to bridge the gap between home and school by directly engaging students and families to strengthen relationships, build trust and encourage consistent attendance. The SSS also supports the school’s Multi-Tiered System of Supports (MTSS) by participating in tiered re-engagement strategies and leads efforts in implementing positive discipline and restorative practices. These strategies help build a supportive school culture, which is essential for student connection and attendance. These actions align with the LREBG’s allowable use of funds to support student engagement and reduce absenteeism.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Not Applicable

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Discovery Charter School I is a single school LEA that is not eligible for comprehensive support and improvement.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Not Applicable

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Not Applicable

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Parents	<p>Discovery Charter School prioritizes meaningful educational partner engagement as a core part of its mission. As a parent partnership school, families are integral to both the planning and implementation of school programs. These collaborative efforts are strengthened through the Local Control and Accountability Plan (LCAP) development process. Parents and guardians, including those of unduplicated pupils and students with exceptional needs, are actively recruited to serve on advisory councils and participate in public meetings where feedback can be shared. The Program Site Council (PSC), which also functions as the LCAP Parent Advisory Council, holds monthly open forums to discuss and plan school initiatives. Additionally, families involved in the English Learner Advisory Committee (ELAC) provide input specific to the needs of English Learners.</p> <p>Discovery gathers parent input for the LCAP through several key strategies. The 2025-26 LCAP draft was presented to parents for feedback and input during an Educational Partner meeting on 06/02/2025. LCAP feedback is an agenda item during PSC and ELAC meetings in both the fall and spring. Families also complete the annual Family LCAP survey in January, which is promoted during the survey window via ParentSquare and the monthly school newsletter. Open-ended survey questions are also included in the survey to encourage deeper feedback. Spring conferences, which are well-attended by families, serve as another opportunity for parents to engage and provide feedback. The school also hosts monthly “Coffee with Carol” events, where families can ask questions, learn about programs, and offer input. These efforts are designed to ensure all voices, including those of underrepresented student groups, are heard in developing the LCAP.</p>

Teachers, administrators, and other school personnel	Discovery Charter School actively engages teachers, administrators, and other school personnel in the LCAP development process through both formal and informal feedback opportunities. Teachers provide formal input via the annual LCAP survey, administered from mid-January to mid-February, and also have opportunities to share feedback during staff meetings and through ongoing dialogue with administration. Administrators, including School Leadership and the Executive Director, meet weekly to support continuous improvement and hold monthly meetings with fiscal support and a board designee to review the budget and ensure alignment with school goals. Administrative staff also complete the LCAP survey each March. All remaining school personnel are invited to provide feedback through the annual LCAP survey from mid-January to mid-February. Additionally, data and outcomes from the Mid-Year LCAP Review are shared with teachers mid-year, offering them a chance to reflect on progress and provide further input on school goals and actions.
Students	Administration communicates daily with students in the classroom and/or playground to elicit input. The teachers also collaborate with students and share student input during regularly scheduled meetings. Formal feedback is sought via the annual Student Climate survey administered in mid-March through mid-April. Feedback is informally requested during all school events.
Board	The board holds monthly open meetings that provide the public the opportunity to comment. Discovery promotes parent participation in public meetings and at public hearings through website and agenda postings. Translations are provided, as requested. The LCAP public hearing was held on 05/28/2025 and the Board approved the LCAP on 06/25/2025.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Feedback from educational partners has influenced the following aspects of Goal 1:

Feedback from staff, parents, and students continue to highlight the importance of differentiated instruction and the need for greater consistency in its implementation. In response, the school is strengthening its focus on high-quality instruction (Action 1.1), supported by targeted professional development (Action 1.2) that emphasizes the use of assessments (Action 1.5) to inform teaching practices. Feedback also underscored the importance of meeting students' diverse academic and social-emotional needs, which has guided the continued investment in intervention supports (Action 1.8) and instructional strategies.

Feedback from staff, parents, and students also influenced the development and expansion of the Intensives model in middle school (Actions 1.1, 1.3 and 1.4). Currently implemented in Grade 8, the model will now extend to Grades 6 and 7, where students will rotate through 4-6 week subject-based intensives in science, social studies, and language arts. These sessions are taught by content-area specialists for one hour per day and aim to provide deeper learning experiences while reflecting a structure similar to that of traditional secondary schools. This adjustment aligns with partner feedback requesting greater academic enrichment and exposure to specialized instruction, supported by efforts in elective and enrichment (Action 1.4) and teacher recruitment and retention (Action 1.3).

Additionally, staff emphasized the need for a more robust system to monitor and support student progress. In response, the school is continuing its use of the Otus platform (Actions 1.1 and 1.5), with next steps focused on integrating local assessments to build a comprehensive data system that strengthens teaching and learning across classrooms.

Feedback from educational partners has influenced the following aspects of Goal 2:

Feedback from staff, parents and students indicates that social emotional well-being continues to be a key focus within Goal 2. Both staff and parents have expressed appreciation for the school counselor's (Action 2.1) support in addressing students' mental health needs. However, feedback also emphasized the growing need for additional counseling services and mental health resources to meet student needs, specifically addressing the importance of expanding support under Action 2.1, Action 2.3 Positive Discipline/Restorative Practices and Action 2.4 Social Emotional Learning.

Staff and parents also highlighted the role of the Student Support Specialist (funded through LREBG) in strengthening the school's efforts in reducing chronic absenteeism, an effort aligned with attendance initiatives (Action 2.2). In addition, the Student Support Specialist's active involvement in the school's Multi-Tiered System of Supports (MTSS) has strengthened the implementation of positive discipline and restorative practices (Action 2.3). Overall, educational partners strongly support continued investment in mental health services, restorative practices and SEL strategies (Action 2.4).

Feedback from educational partners has influenced the following aspects of Goal 3:

Feedback from parents indicate a need for more parent education opportunities (Action 3.1) around social-emotional learning (Action 2.4) and behavior support strategies (Action 2.3). Parents expressed a need to better understand how these approaches are implemented at school and how they can be reinforced at home to support student success. Parents also shared the need for improvements in family communication (Action 3.2), in particular having a more streamlined and consistent messaging that avoids information overload while still keeping families well-informed. Both staff and parents highlighted the importance of increasing family leadership and engagement (Action 3.3). There is a shared concern that more parents need to take on active parent leadership roles to ensure equity in the Parent Partnership model and to avoid volunteer burnout.

Goals and Actions

Goal 1

Goal #	Description	Type of Goal
1	Our school fosters developmentally-based, experiential learning that produces well-rounded, capable, critically thinking citizens who become life-long learners.	Broad

State Priorities addressed by this goal.

Priority 1: Basic Services, Priority 2: Implementation of State Standards, Priority 4: Student Achievement, Priority 7: Course Access, Priority 8: Pupil Outcomes

An explanation of why the LEA has developed this goal.

This broad goal is central to the school’s model and mission in creating life-long learners that are prepared to meet the challenges of the future by educating the whole child through family involvement, project-based learning, and respect for individual learning styles and developmental readiness. The goal is also aligned with the school’s commitment to creating a unique, challenging, and individualized learning environment with high academic standards and expectations; building programs that foster thinking which is original, critical, collaborative, and reflective. It is also aligned with the school’s commitment to continuous improvement of teaching and learning techniques based on supporting research.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
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1.1	CAASPP proficiency ELA - % Met/Exceeded the Standard for all students and all numerically significant subgroups <i>Data Source: DataQuest CAASPP Test Results</i>	All: 66.2% EL: 21.1% SED: 52.8% SWD: 35.6% African American: 41.4% Asian: 73.9% Hispanic: 56.3% Two or More: 70.2% White: 69.2% Data Year: 2022-23	All: 66.8% EL: 16.7% SED: 54.9% SWD: 35.9% African American: 59.4% Asian: 75.4% Hispanic: 50.0% Two or More: 76.2% White: 68.3% Data Year: 2023-24		All: 70% EL: 25% SED: 55% SWD: 40% African American: 45% Asian: 75% Hispanic: 60% Two or More: 75% White: 75% Data Year: 2025-26	All: +0.6% EL: -4.4% SED: +2.1% SWD: +0.3% African American: +18% Asian: +1.5% Hispanic: -6.3% Two or More: +6.0% White: -0.9%
1.2	CAASPP proficiency Math- % Met/Exceeded the Standard for all students and all numerically significant subgroups <i>Data Source: DataQuest CAASPP Test Results</i>	All: 62.8% EL: 25.6% SED: 43.2% SWD: 29.6% African American: 37.9% Asian: 80.9% Hispanic: 37.0% Two or More: 68.8% White: 62.3% Data Year: 2022-23	All: 65.1% EL: 22.2% SED: 42.3% SWD: 24.5% African American: 37.5% Asian: 85.1% Hispanic: 35.1% Two or More: 78.6% White: 70.2% Data Year: 2023-24		All: 65% EL: 30% SED: 47% SWD: 34% African American: 45% Asian: 81% Hispanic: 45% Two or More: 70% White: 65% Data Year: 2025-26	All: +2.3% EL: -3.4% SED: -0.9% SWD: -5.1% African American: -0.4% Asian: +4.2% Hispanic: -1.9% Two or More: +9.8% White: +7.9%

1.3	<p>CA Science Test (CAST) % Met/Exceeded standard for all students and all numerically significant subgroups</p> <p><i>Data Source: DataQuest CAASPP Test Results</i></p>	<p>All Students: 53.4 % EL: 7.7% SED: 23.1% SWD: 21.4% Asian: 62.9% Hispanic: 29.4% Two or More: 63.2% White: 59.8%</p> <p>Data Year: 2022-23</p>	<p>All Students: 53.4% EL: N/A SED: 31.0% SWD: 36.0% Asian: 75.0% Hispanic: 35.0% Two or More: 52.9% White: 52.4%</p> <p>Data Year: 2023-24</p>		<p>All Students: 57.0 % EL: 11.0% SED: 27.0% SWD: 25.0% Asian: 66.0% Hispanic: 34.0% Two or More: 66.0% White: 64.0%</p> <p>Data Year: 2025-26</p>	<p>All: 0.0% EL: N/A SED: +7.9% SWD: +14.6% Asian: +12.1% Hispanic: +5.6% Two or More: -10.3% White: -7.1%</p>
1.4	<p>EL Reclassification rate</p> <p><i>Data Source: Calpads (Data Source updated in 2024-25)</i></p>	<p>16%</p> <p>Data Year: 2022-23</p>	<p>19.0%</p> <p>Data Year: 2023-24</p>		<p>19%</p> <p>Data Year: 2025-26</p>	<p>Increase by 3%</p>
1.5	<p>ELPI - % of English Learners improving on the ELPAC</p> <p><i>Data Source: CA School Dashboard</i></p>	<p>55.6%</p> <p>Data Year: 2022-23</p>	<p>63.3%</p> <p>Data Year: 2023-24</p>		<p>60%</p> <p>Data Year: 2025-26</p>	<p>Increase 7.7%</p>
1.6	<p>% of teachers properly credentialed and appropriately assigned</p> <p><i>Data Source: SARC</i></p>	<p>91%</p> <p>Data Year: 2021-22</p>	<p>93.9%</p> <p>Data Year: 2022-23</p>		<p>95%</p> <p>Data Year: 2024-25</p>	<p>Increase 2.9%</p>

1.7	% of students with access to their own copies of standards-aligned instructional materials for use at school and at home <i>Data Source: SARC</i>	100% Data Year: 2023-24	100% Data Year: 2024-25		100% Data Year: 2026-27	Maintain
1.8	Average response rating on the CA School Dashboard Implementation of Academic Standards Self-Reflection Tool (rating scale) <i>Data Source: CA School Dashboard Priority 2 Self Reflection Tool</i>	3.6 Data Year: 2022-23	3.9 Data Year: 2023-24		4.0 Data Year: 2025-26	Increase 0.3
1.9	% of students, including unduplicated pupils and individuals with exceptional needs, that have access to and are enrolled in a broad course of study <i>Data Source: Local Indicator - Master Schedule in SIS</i>	100% Data Year: 2023-24	100% Data Year: 2024-25		100% Data Year: 2026-27	Maintain

Goal Analysis for 2024-2025

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

All actions have been implemented as planned.

The school has made notable progress in several areas. Project-Based Learning (PBL) (Action 1.1) continues to be implemented with a focus on best practices and student needs, alongside targeted interventions for K–3 students (Action 1.6). The use of student data is being refined to drive purposeful improvements (Actions 1.1 and 1.5). The 2nd and 3rd grade team is actively exploring new curricula, especially in writing, and integrating previously unused social studies resources (Action 1.1). Math instruction for 4th and 5th grade has been strengthened through support from a dedicated Math Specialist (Action 1.3). ELD instruction (Action 1.6) has benefited from effective GLAD training, enhancing teacher capacity. Intervention systems are being developed further, including a more formal IST/SST process and increased support for staff (Action 1.6). Professional development (Action 1.2) has improved instructional quality through common planning times and ongoing PLC collaboration, allowing teams to assess and adjust practices. Teacher evaluations have become more focused through the use of Bullseye, enabling targeted feedback via walk-throughs and learning walks (Action 1.2). Behavioral support has also expanded, with increased para professional support and BCBA involvement (Action 1.7). Grades 6 and 7 will adopt the Intensives model, currently implemented in 8th grade. The Intensives model provides students with 4–6 week rotations in subject-based courses taught daily by content-area specialists, offering deeper learning and academic enrichment aligned with traditional secondary school structures. Electives will be redesigned into five one-hour blocks, allowing students to choose two options, including a personalized challenge class to meet their specific academic needs (Action 1.4).

Ongoing work to differentiate instruction and support an inclusive learning environment (Action 1.1) remains a priority, with a focus on maximizing impact despite limited resources. Professional development (Action 1.3) continues to be a key area of focus, with ongoing efforts to streamline and prioritize training that is aligned with instructional goals. Building out effective systems is also a work in progress given constraints of time and resources. The implementation of Otus (Actions 1.1 and 1.5) is progressing, with core tools like iReady, CAASPP, and ELPAC in place; the next step involves integrating local assessments to create a more comprehensive data system that supports teaching and learning.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

The explanation for the differences between Budgeted Expenditures and Estimated Actuals are as follows:

Action 1.2 Professional Development: Budgeted \$115,533; Actual \$134,043 Difference due to increased administrative costs incurred during the year in support of professional development.

Action 1.5 Assessment: Budgeted \$73,565; Actual \$58,119 Difference due to lower assessment costs than originally budgeted.

Action 1.6 English Language Development: Budgeted \$49,341; Actual \$43,364 Difference due to slightly lower costs for aides than originally budgeted.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The combined impact of Action 1.1 High Quality Instruction, Action 1.2 Professional Development, Action 1.5 Assessments and Action 1.8 Intervention was effective as evidenced by improved student outcomes. The school saw increased proficiency rates in ELA for all students, socioeconomically disadvantaged students, students with disabilities, Asian students, African American students and students identifying as two or more races. The school also increased or maintained its CAASPP proficiency rates in Math. Discovery also increased its CA Science Test (CAST) results. Across ELA, Math and Science, Discovery outperformed the state average reflecting the positive impact of these actions.

Action 1.1 High Quality Instruction was effective with 100% of students with access to their own copies of standards-aligned instructional materials for use at home. In addition, 100% of students, including unduplicated pupils and individuals with exceptional needs have access to and are enrolled in a broad course of study. The school also increased its self reflection rating in Implementation of Academic Standards from 3.6 to 3.9.

Action 1.3 Teacher Recruitment and Retention was effective based on 93.9% of teachers having proper credentials and are appropriately assigned. This is a 2.9% increase from the previous year.

Action 1.6 English Language Development was effective as evidenced by the English Learner Progress Indicator (ELPI). Discovery increased the percentage of English Learners improving on the ELPAC by 7.7%, with a 63.3% ELPI. In addition, based on locally collected data in CalPADS, the school increased its EL Reclassification Rate by 3% with a 19.0% reclassification rate.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Metric 1.6 Reclassification Rate: The data source for calculating reclassification rate was updated from DataQuest to CalPads End of Year (EOY) reporting to ensure the use and monitoring of the most current data. The target outcome was updated to reflect the reclassification rate based on CalPads data.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
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1.1	High Quality Instruction	<ul style="list-style-type: none"> Discovery will provide high-quality instruction to all students based on developmentally appropriate teaching methods that successfully integrate the whole child with respect to individual learning styles, developmental readiness, and rates of achievement. Discovery will provide curricular resources for students that best meet their academic and developmental needs with a focus on project-based, hands-on learning. 	\$3,017,068	No
1.2	Professional Development	<ul style="list-style-type: none"> Discovery will provide professional learning opportunities and resources for all staff to engage collectively in professional learning that enables them to effectively apply the learning in service of improved student outcomes and continuously improve their practice in service of students. Specific professional learning topics include: <ul style="list-style-type: none"> Tiered Interventions ELD SPED Assessments and Data Analysis Project-based learning Teachers will also have teacher collaboration time and receive feedback from Directors to support their professional learning. There will be an administrator and teacher committee formed to revamp the current teacher evaluation tool. Collaborative PLCs (including cross-curricular time and across both campuses) will be focused on fostering best practices and planning with a purpose. 	\$178,121	No
1.3	Teacher Recruitment and Retention	<p>Discovery will continue to recruit fully credentialed, highly qualified teachers to provide the highest quality instruction to all of our students.</p> <ul style="list-style-type: none"> Outreach and support Use of recruitment platforms that include social media The HR Manager will support recruitment and retention and will also support current teachers with monitoring teacher credentialing requirements. 	\$80,312	No

1.4	Electives and Enrichment	<p>Discovery will provide enrichment opportunities and electives for all students to foster the development of well-rounded students.</p> <ul style="list-style-type: none"> • Enrichments for K-5 (Art, gardening, cooking, foreign language) • “Selectives” for 6-8 (i.e. Boxing, Cross Training, Art, Drama, WoodShop, Coding, Cooking) • Middle School Intensives Model to provide a similar structure to traditional middle school for science, social studies, and language arts 	\$369,114	No
1.5	Assessments	<p>Discovery will administer regular assessments to inform teaching and learning and to monitor student progress on grade-level content. Key within the assessment portfolio are periodic Math and English Language Arts (ELA) assessments administered at the beginning of the year and at specific checkpoints throughout. These ‘diagnostic screeners’ allow teachers to conduct more detailed analysis of individual student progress on identified learning standards. A Teacher on Special Assignment will support the analysis of assessment data (CAASPP, iReady, UFLI, instructional data) to build out an intervention road map to target the greatest area of need. The results can inform instruction (lesson design, unit design), intervention and, most importantly, identification of specific support needs for students. Data will be used to create personalized learning paths for students.</p> <ul style="list-style-type: none"> • iReady Math and ELA • i-Ready ELA and Math assessments K-8 • DRA (K-1) as needed (K-3) • UFLI (Core Reading Assessment) - internal assessment (K-3) • Twice yearly data analysis for current year and longitudinal • Reading and math benchmarks and internal writing benchmarks • Otus platform - all teachers will have access to look at formative and summative assessment 	\$59,897	No

1.6	English Language Development	<p>Discovery provides a structured English immersion program where English learners receive integrated English Language Development (ELD) throughout the school day. English Learners will receive designated instruction during core coursework. These short, more frequent lessons are provided to support English Learners with the language of the core lesson. EL Support focusing on Integrated and Designated ELD support</p> <ul style="list-style-type: none"> • ELD Teacher on Special Assignment will implement the updated EL Road Map and focus on EL Support <ul style="list-style-type: none"> ○ The EL Road Map has been refined to improve ELD program at the school • ELPAC testing and EL Progress Monitoring • EL Small group instruction on targeted language skills • Regular ELAC meetings has also supported the ELD program at the school to ensure families of ELs are aware of programs, instruction and supports are in place for their student. <ul style="list-style-type: none"> ○ Input from the ELAC was used to refine the EL Road Map. 	\$48,408	Yes
1.7	Special Education	<ul style="list-style-type: none"> • The school will provide students with disabilities increased support in the general education classroom to ensure they can meet their IEP goals and grade level standards. • Paraprofessional support (budgeted) - currently 2 trainers training paraprofessionals to support students with IEPs • Professional development for resource teams will support bridging the gap between general ed and Sped staff to ensure a collaborative process in supporting student outcomes. 	\$1,295,556	No

1.8	Intervention	<p>We will provide students targeted math and English Language Arts interventions based on the quarterly review of internal and CAASPP assessment data. The Otus platform will support the identification and monitoring of outcomes of unduplicated student groups. The primary means of intervention will be the tiered instruction delivery. The strategies at each Tier of Instruction are:</p> <ul style="list-style-type: none"> • Tier 1: All students will receive standards-aligned instruction focused on priority standard clusters. This will allow for depth of instructional focus on the key skills and concepts that are most critical for the respective grade level/content area. • Tier 2: Supports will be provided primarily through small-group instruction that is targeted to identified student needs. Teachers will engage in ongoing assessment of learning loss, and each student's learning needs. This will enable them to schedule small group or individual sessions to provide additional support. • Tier 3: Students who require support that is even more intensive will be provided one on one instruction through individual sessions with the Math specialists 	\$ 50,408	Yes
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Goal 2

Goal #	Description	Type of Goal
2	Discovery develops students who are self-motivated, self-disciplined, and socially responsible.	Broad

State Priorities addressed by this goal.

Priority 1: Basic, Priority 5: Student Engagement, Priority 6: School Climate

An explanation of why the LEA has developed this goal.

Central to Discovery Charter School's mission is the commitment to respect the cognitive, social, emotional, and physical needs of every child. The school has seen high rates of chronic absenteeism, especially with students with disabilities and with students who identify as Hispanic, Two or More Races, and White. In addition, the suspension rate has been increasing each year, especially for English learners, students with disabilities, and students identifying as Hispanic and White. We believe that by providing enhanced supports like a school counselor, attendance initiatives, positive discipline augmented by a Student Support Specialist and social emotional learning lessons, we will see improved outcomes in attendance, disciplinary events, and survey results showing students believe school is safe and that they have a sense of belonging to the school community.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Chronic Absence Rate for all students and all numerically significant subgroups Data Source: CA School Dashboard	All Students: 14.2% EL: 8.9% SED: 12.5% SWD: 27.9% African American: 8.7% Asian: 10.8% Hispanic: 18.6% Two or More: 15.7% White: 15.3% Data Year: 2022-23	All Students: 12.7% EL: 11.2% SED: 14.0% SWD: 20.0% African American: 6.0% Asian: 8.4% Hispanic: 13.5% Two or More: 14.5% White: 17.0% Data Year: 2023-24		All Students: 10.0% EL: 5.0% SED: 8.0% SWD: 20.0% African American: 5.0% Asian: 5.0% Hispanic: 10.0% Two or More: 10.0% White: 10.0% Data Year: 2025-26	All: -1.5% EL: +2.3% SED: +1.5% SWD: -7.9% African American: -2.7% Asian: -2.4% Hispanic: -5.1% Two or More: -4.3% White: +1.7%
2.2	Attendance Rate Data Source: CALPADS P-2	94.8% Data Year: 2023-24	95.6% Data Year: 2024-25		95.0% Data Year: 2026-27	Increase 0.8%
2.3	Suspension Rate for all students and all numerically significant subgroups Data Source: CA School Dashboard	All Students: 0.9% EL: 2.5% SED: 0.0% SWD: 2.9% African American: 0% Asian: 0.0% Filipino: 7.7% Hispanic: 1.4% Two or More: 0% White: 1.2% Data Year: 2022-2023	All Students: 0.5% EL: 0.0% SED: 2.0% SWD: 2.7% African American: 0.0% Asian: 0.0% Filipino: 0.0% Hispanic: 0.0% Two or More: 0.0% White: 1.9% Data Year: 2023-24		All Students: 0.5% EL: 1.5% SED: 0.0% SWD: 2.0% African American: 0% Asian: 0% Filipino: 3.0% Hispanic: 1.0% Two or More: 0% White: 1.0% Data Year: 2025-26	All: -0.4% EL: -2.5% SED: +2.0% SWD: -0.2% African American: 0.0% Asian: 0.0% Filipino: -7.7% Hispanic: -1.4% Two or More: -1.6% White: +0.7%

2.4	Expulsion Rate for all students and all numerically significant subgroups Data Source: DataQuest Expulsion Rate	0% for all students and all student groups Data Year: 2022-23	0% for all students and all student groups Data Year: 2022-23		0% for all students and all student groups Data Year: 2025-26	Maintain
2.5	School Climate: Pupil, parent, & teacher surveys: % of respondents who feel safe at school and feel connected to school Data Source: Local Survey Pupil: Student Climate Survey Parent: Family Mid Year LCAP Survey Teacher: Mid Year LCAP Goal 2 Survey	Pupil: 74.4% feel safe 63.4% feel connected Parent: 94.2% Teacher: 97% Data Year: 2023-24	Pupil: 75.2% feel safe 65.3% feel connected Parent: 96.6% Teacher: 100.0% Data Year: 2024-25		Pupil: 90.0% feel safe 75.0% feel connected Parent: 90.0% Teacher: 90.0% Data Year: 2026-27	Pupil: Feel safe: Increase by 0.8% Feel connected: Increase by 1.9% Parent: Increase by 2.4% Teacher: Increase by 3.0%
2.6	Facilities meet the “good repair” standard Data Source: SARC	Good Data Year: 2023-24	Good Data Year: 2024-25		Good Data Year: 2026-27	Maintained

2.7	Middle School Dropout Rate Data Source: CALPADS Fall 1 Report 8.1c	0.63% Data Year: 2022-23	0.0% Data Year: 2023-24		0.0% Data Year: 2025-26	Decrease by 0.63%
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Goal Analysis for 2024-2025

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

All actions have been implemented as planned.

The School Counselor Support (Action 2.1) structure has been strengthened through daily check-in/check-out systems, mental health classes for middle school students, and data tracking to inform best practices. Parent & Staff Education included events on toxic masculinity and ongoing trainings focused on positive discipline, restorative practices, and proactive classroom support (Actions 2.3 and 2.4). Attendance Initiatives (Action 2.2) were highly successful, with improved P2 ADA and consistent communication to families about the importance of attendance. In the area of Behavioral & Intense Support (Action 2.3), more accountability projects involving parents, students, and teachers enhanced communication and responsiveness. Staff engaged in a Restorative Practices Alignment process, documenting and refining discipline approaches (Action 2.3). Anti-Racist Work included three impactful workshops, which contributed to a decrease in hate speech and racial slurs (Action 2.4). Classrooms benefited from the integration of the Social-Emotional Tools, such as the Everyday Speech curriculum and social stories to support conflict resolution (Action 2.4). Lastly, there was a strong emphasis on data-driven interventions, with increased use of incident data and screeners to guide proactive and targeted student supports (Action 2.4).

The school continues to face several challenges related to student support and operational capacity. A growing number of students are presenting mental health needs that may warrant the addition of a counselor to provide adequate support (Actions 2.1 and 2.4). Parent feedback on the LCAP survey also mentions the need for additional counseling support for students (Action 2.1). Students with disabilities also show higher rates of absenteeism, underscoring the need for more consistent and proactive family engagement (Action 2.2). Limited time and staffing make it difficult to implement initiatives with full fidelity, impacting the overall effectiveness of support strategies. Additionally, data related to SEL, screeners, and incident reports are separate from the Otus platform. Streamlining the data into one platform will help staff make more well-informed decisions (Actions 2.3 and 2.4).

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures for Goal 2.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The combined impact of Action 2.1 School Counselor, Action 2.3 Positive Discipline/Restorative Practices and 2.4 Social Emotional Learning was effective as evidenced by improved student outcomes with student engagement and school climate. The school has seen a significant decline in Suspension rate to 0.5%, decreasing its rate by 0.4%. In addition several student groups decreased its suspension rate including English Learners, students with disabilities, African American Students, Asian students, Hispanic/Latino students and students identifying as two or more races. Discovery also has zero expulsion and zero middle school dropouts. These results can be attributed to the work of the School Counselor and the Student Support Specialist (LREBG).

Action 2.2 Attendance Initiatives was also effective as evidenced by the improvements with Chronic Absenteeism. The school has made meaningful progress in addressing chronic absenteeism, reducing its rate by 1.5% with 12.7% of all students chronically absent. This is 5.9% lower than the state average. Notable improvements were seen among students with disabilities, African American students, Asian students, Hispanic students and students identifying as two or more races.

The Health and Safety action was effective as evidenced by safety survey results for students (75.2%), parents/families (96.6%) and teachers (100%) and a “good repair” standard rating.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes planned to the goal, metrics, target outcomes, or actions.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	School Counselor	Our School Counselor will provide professional development to all staff and provide parent education sessions to support the mental health and the social and emotional well-being of all students. The School Counselor will also provide school-based counseling to individual students based on identified needs.	\$142,921	No

2.2	Attendance Initiatives (LREBG)	<p>The school will continue to implement and refine its systems to support and monitor attendance and chronic absenteeism for all students, including students with disabilities. Strategies will include:</p> <ul style="list-style-type: none"> ● The Student Support Specialist will ensure students are receiving the planned interventions in the classroom and will work with the school to coordinate additional support outside of the classroom as needed. <ul style="list-style-type: none"> ○ The Student Success Specialist and Parent/Family Liaison will bridge the gap between home and school by connecting with and supporting students and families. ● New Attendance Policy - updated short and long-term independent studies policies will help to reduce attendance concerns/chronic absenteeism ● Professional development for Office staff (PowerSchool University) to be able to run reports (use data) to support the school with identifying students with attendance concerns ● Additional communications to all families regarding the importance of attendance ● Focus on students at any given time throughout the year who are approaching 10% ● Tiered re-engagement strategies for unengaged students are organized within a Multi-Tiered System of Supports (MTSS) framework: <ul style="list-style-type: none"> ○ Tier 1: Students attending school regularly <ul style="list-style-type: none"> ■ Establish and continue positive relationships, engaging school climate, clear and consistent communication between school and families ○ Tier 2: Students who attend/engage moderately <ul style="list-style-type: none"> ■ Stronger protocols to identify students with chronic absence (looking at data trends) ■ More attendance outreach (phone calls, informational emails, meetings) ■ Referral to School Counselor 	\$101,866	Yes
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		<ul style="list-style-type: none"> ○ Tier 3: Students who attend 40% of the time or less <ul style="list-style-type: none"> ■ Action Plan created with student and family ■ School Attendance Review Board (SARB) meeting ○ Tier 4: Unreachable students: No contact or engagement <ul style="list-style-type: none"> ■ Home visits ■ Referral(s) to outside agencies ● To support implementation of the above strategies, the school administrator will conduct weekly data reviews, student level case management, and data-based planning to address identified issues. Data review is supported by PowerSchool, a tool that generates real-time student data to inform targeted intervention and daily practices. The data helps sites identify students who exhibit attendance, behavior, or course performance that puts them at risk of falling behind. 		
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2.3	Positive Discipline/Restorative Practices Approach (LREBG)	<ul style="list-style-type: none"> • Additional training for staff and parents to ensure a positive school culture, the school implements a Positive Discipline Approach with training provided to staff and families through an external partner focused on developing problem solving and conflict resolution skills; this will also include anti-bias training for staff, parents, students • Specific curriculum is implemented by the classroom teachers and staff members implement the approach during recess times as well. • Restorative practices and accountability projects will be implemented for students • Data monitoring and analysis will help identify classrooms in crisis in terms of different student behaviors or dysregulation in order to support students and classrooms • The Student Support Specialist will provide additional targeted supports for individual students and the upper grade levels • Two events hosted each month (i.e. Donuts with Discipline and Parents Helping Parents) to foster continued positive discipline and restorative practices • Translations will be provided in Spanish and Mandarin to support English Learners and their families with positive discipline approach and restorative practices 	\$261,556	No
2.4	Social Emotional Learning (SEL)	<ul style="list-style-type: none"> • To effectively support the social and emotional well-being of students and staff during the school year, Social Emotional Learning (SEL) lessons are developed by our teachers and implemented at all grade levels. Resources are provided to support families in fostering their child's social and emotional well-being. Additionally, since cyberbullying is a continuing concern, we train students, staff, and parents on internet safety. • SEL Curriculum - Everyday Speech used daily • Anti-bias training for staff, parents, students (students - potential for additional SEL curriculum) • Otus platform - Using data to continue to build out tiered interventions to support students socially and emotionally 	\$372,092	No

2.5	Foster Youth and Homeless Youth Services	<p>Family Liaison, Operations manager and team will collaborate to identify and support homeless and foster youth</p> <ul style="list-style-type: none"> Homeless Youth supports include: <ul style="list-style-type: none"> Coordination & communication with shelters and homeless agencies to engage students and expand awareness. Contact with parents/students to assess needs including access to devices and connectivity. Provide technology as needed. Communication with teachers & parents/students to locate 'missing' students or students who are not engaged in distance learning, and identification of special needs or services Coordination with parents/students & schools as necessary for optional delivery of assignment materials and school supplies. Provision of community resource information for parents/students, such as shelter, housing, food, clothing, health, etc. Referral of parents/students to appropriate community agencies and/or district departments/services when educational, health, or welfare needs are identified. Foster Youth supports include: <ul style="list-style-type: none"> Check-ins with students and foster parents via phone, zoom, and e-mail. Monitoring of attendance/engagement and communication with teachers and administrators when needed. Referrals to both district and community agencies for additional support/resources as needed. 	\$6,808	Yes
2.6	Health and Safety	<p>We will provide a clean, safe campus for our students by continuing the following actions.</p> <ul style="list-style-type: none"> Regular Cleaning and Sanitizing Health Screenings Facilities Maintenance Annual Safety Plan updates and trainings 	\$788,522	No

Goal 3

Goal #	Description	Type of Goal
3	Discovery ensures that parents can become involved in our school community in ways which reflect their own skills, interest, talents, and time; as well as, taking into consideration classroom/program needs and the constraints of family, work, and other commitments outside of school.	Broad

State Priorities addressed by this goal.

Priority 3: Parental Involvement and Family Engagement

An explanation of why the LEA has developed this goal.

Research indicates that parents who are involved in their child’s education provide numerous benefits to their own children and the wealth of skills, interests, talents, and resources they bring benefits the entire school community. A high level of parent participation and community involvement greatly contributes to developing the school into a world-class learning community.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
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3.1	<p>Measure of parental input in decision-making, including unduplicated pupils and individuals with exceptional needs: % of families who report the effectiveness of the parent partnership model providing opportunities to give input into the decision-making process at the school</p> <p><i>Data Source: Family LCAP Survey</i></p>	<p>95.0%</p> <p>Data Year: 2023-24</p>	<p>90%</p> <p>Data Year: 2024-25</p>		<p>90%</p> <p>Data Year: 2026-27</p>	<p>Decrease by 5%</p>
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3.2	<p>Promotion of participation in programs: % of families who report the effectiveness of the school's communication methods to promote participation in programs for all students, unduplicated pupils and individuals with exceptional needs</p> <p><i>Data Source: Family LCAP Survey</i></p>	<p>98.3%</p> <p>Data Year: 2023-24</p>	<p>91.5%</p> <p>Data Year: 2024-25</p>		<p>90%</p> <p>Data Year: 2026-27</p>	Decrease by 6.8%
3.3	<p>Participation in programs: % of families attending parent-teacher conferences, school workshops, or other school-wide family events.</p> <p><i>Data Source: Family LCAP Survey</i></p>	<p>97.5%</p> <p>Data Year: 2023-24</p>	<p>97.4%</p> <p>Data Year: 2024-25</p>		<p>90%</p> <p>Data Year: 2026-27</p>	Decrease by 0.1%

3.4	Participation in programs: % of families meeting volunteer commitments <i>Data Source: Local Data</i>	85% Data Year: 2023-24	68% Data Year: 2024-25		85% Data Year: 2026-27	Decrease by 17%
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Goal Analysis for 2024-2025

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

All actions have been implemented as planned.

The school has made notable progress in several areas that support family and community engagement (Actions 3.2 and 3.5). A key success was hosting a mental health presentation by NAMI, promoting awareness and education (Action 3.1). Communication (Action 3.2) with parents improved significantly through enhanced newsletters and translated materials, increasing accessibility for non-English-speaking families. Conference attendance was high, reflecting strong parental involvement in student learning (Action 3.4). Community engagement (Action 3.5) was actively fostered through events like a joint Iftar and cross-campus gatherings. Marketing and outreach efforts were strengthened with multilingual materials and translated info sessions, ensuring broader reach (Action 3.6). Additionally, enrollment processes were made more efficient through streamlined procedures by the office manager.

Despite these efforts, challenges remain in boosting family participation at events and activities (Action 3.5). Attendance has dropped since the COVID-19 pandemic and has not fully rebounded. There is also a need for more parents to take on active roles, such as volunteering or leadership positions (Action 3.3). Overall attendance remains a concern, with consistently low turnout impacting the effectiveness of community-building efforts (Action 3.5).

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 3.6 Student Recruitment: Budgeted \$15,097; Actual \$8,097 Difference due to lower marketing and recruitment costs than anticipated.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Overall, the school has implemented a wide range of strong, targeted actions to support family engagement, despite outcomes showing a decline across Goal 3 metrics compared to the baseline year. Action 3.1 Family Education is moderately effective given the outcome meets

the targeted outcome of 90% or above. Several educational events were held to support parents on a range of topics including positive discipline and mental health.

The combined impact of Action 3.3 Family Leadership Groups, Action 3.4 Parent/Teacher/Student Conferences, Action 3.5 Community Building and Action 3.6 Student Recruitment was partially effective given the sustained high percentage of parents attending workshops, conferences and school-wide family events, meeting the targeted outcome of 90% or above. However, despite strong overall participation, leadership roles within these groups continue to be concentrated among a small number of families. Additionally, while attendance at events remained stable, there was a notable decline in the percentage of families meeting volunteer commitments, indicating a need for more parents to take on active parent leadership roles to ensure equity in the Parent Partnership model and to avoid volunteer burnout.

Action 3.2 Family Communication was partially effective given there are communication tools (such as ParentSquare, newsletters, Family Liaison) in place. However, there was a drop in the percent of families who report the effectiveness of school communication methods. Feedback received from educational partners highlight the need for improvements in family communication, in particular having a more streamlined and consistent messaging that avoids information overload while still keeping families well-informed.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes planned to the goal, metrics, target outcomes, or actions.

A report of the Total Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year’s actions may be found in the Contributing Actions Annual Update Table.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Family Education	Provide parent education opportunities to provide parents with opportunities to obtain parenting skills, training specific to their classroom needs, and helping them become effective community members. <ul style="list-style-type: none"> • Positive Discipline • Restorative Practices • Conflict Resolution, Bullying Awareness, Digital and Social Media • Parent Academy: teachers train parents to support in the classroom • Monthly teacher-led class meetings • Pulling in anti-bias training for parents 	\$132,877	Yes

3.2	Family Communication	<p>We will utilize a variety of family communication tools to ensure all families are informed about what is happening at school. These tools are also utilized to promote parental participation in programs for all students, including unduplicated pupils and individuals with exceptional needs.</p> <ul style="list-style-type: none"> • Parent Square (allows multiple languages for families to choose) • Weekly Newsletters • Classroom weekly communication • Executive Director Newsletter monthly • Family Liaison 	\$3,545	No
3.3	Family Leadership Groups	<ul style="list-style-type: none"> • Program Site Council (PSC) - <ul style="list-style-type: none"> ○ Provides skills and encouragement for parents to take on leadership roles within their school communities and provide input into decision-making process ○ Meets monthly with school administrators ○ Includes positive discipline teams • ELAC <ul style="list-style-type: none"> ○ Calendered events in advance for parents to participate and provide input into decision-making process ○ Specific trainings in regards to attendance, ELPAC, redesignation and EL supports • Family Education Team • Family Partnership Model: The school will reassess and refine, as needed, the Family Partnership agreement to ensure expectations are inclusive, clearly defined and manageable for families with varying schedules and needs. 	\$ 0	No
3.4	Parent/Teacher/Student Conferences	<ul style="list-style-type: none"> • Fall Goal Setting Conferences • Spring Student-led Conferences 	\$ 0	No

3.5	Community Building	<p>Community Building events provide all parents and families, including unduplicated pupils and individuals with exceptional needs, opportunities to participate in and stay engaged with the school and their students. These events and activities include:</p> <ul style="list-style-type: none"> • Fall Festival • Auction • Family Dance • Restaurant Nights • Principal Coffees • Bingo Nights, other game nights • Assemblies • Family Camp-outs, movie nights • Partnerships and Sponsorships from community businesses and agencies • Summer program - specific outreach in community who qualify for FR lunch 	\$37,260	No
3.6	Student Recruitment	<ul style="list-style-type: none"> • The school will continue to recruit students from diverse backgrounds to attend the school through outreach to local preschools and parent participation in elementary schools, social media, and other advertising and networking opportunities. • The Family Liaison will seek additional recruitment and partnership opportunities, such as Rocketship Middle School Expo and Las Madres • Information meetings will be held with middle school representatives and Kinder representatives 	\$8,502	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students for 2025-26

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$302,251	\$-

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
5%	0%	\$0]	5%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #(s)	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
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Goal 1 Action 8	Overall, ELA and Math results in the Smarter Balanced Assessments for English Learners (EL) have decreased from 2023 to 2024. There is also a decline in ELA and Math distance from standard (DFS) for socioeconomically disadvantaged (SED) students and ELs on the 2024 CA Dashboard.	The actions in Goal 1 were designed in alignment with the school's commitment to creating a unique, challenging, and individualized learning environment with rigorous academic standards while fostering continuous improvement of teaching and learning. Actions in Goal 1 will address the learning gaps where needed for all students and unduplicated student groups (specifically SED and EL). There will be alignment with Action 5 Assessments and Action 8 Intervention through the utilization of the Otus platform which will support the school with identifying and monitoring academic outcomes (from formative and summative assessments) in ELA and Math of all students and unduplicated student groups. From here, targeted ELA and Math interventions will be provided, including small group instruction and individual sessions with the Math Specialist.	1.1, 1.2 CAASPP Proficiency in ELA and Math 1.4 EL Reclassification Rate 1.5 ELPI
Goal 2 Action 2	The Chronic Absenteeism rate for SED students and ELs increased from 2023 and 2024. Both groups received an Orange performance level.	Chronic Absenteeism continues to be a focus area for Discovery I. The Attendance Initiatives action has been updated to include a refinement of systems in place to support and monitor attendance and chronic absenteeism for all students, including unduplicated student groups and individuals with exceptional needs. This includes the Student Support Specialist coordinating targeted interventions for students approaching a 10% threshold of chronic absence, new attendance policies for short- and long-term independent study, additional communications and outreach to families, tiered reengagement within a MTSS framework and additional, targeted attendance monitoring. In addition, the Family Liaison will bridge the gap between home and school.	2.1 Chronic Absence Rate 2.2 Attendance Rate 2.7 Middle School Dropout Rate

Goal 3 Action 1	Parents are critical partners achieving academic growth and achievement goals. Parents of SED students may benefit from additional opportunities that increase their ability to support their students' learning. Parents of English Learners benefit from additional outreach to support their students in English Language Development.	A variety of family education opportunities will be offered to families of all students and student groups to become effective community members. The school provides family education opportunities in order for families to obtain parenting skills or trainings to support students academic achievement. Family Education topics include positive discipline, conflict resolution, digital and social media awareness, Parent Academy (which allows training to support in the classroom), LCAP development and importance of attendance. Families of socioeconomically disadvantaged students and English Learners are informed of and provided these educational opportunities.	3.1 Parent Partnership model 3.3 Participation in Programs
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Insert or delete rows, as necessary.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
Goal 1 Action 6	English Learners proficiency results in ELA and Math have decreased from 2023 to 2024. The ELPI has improved from 2023 to 2024.	Discovery provides both Integrated and Designated ELD instruction throughout the school day, ensuring students develop English proficiency while accessing core content. Targeted supports such as small group instruction, ELPAC progress monitoring, and a refined EL Road Map led by the ELD TOSA strengthen the program's effectiveness. Ongoing ELAC meetings also ensure families are informed and involved in shaping services for English Learners.	1.1 CAASPP Proficiency rate in ELA 1.4 EL Reclassification Rate 1.5 ELPI
Goal 2 Action 5	In 2024-25, Discovery had 13 homeless youth (2.3% of the student population).	The Family Liaison, Operations manager and administrative team will collaborate to identify and support homeless and foster youth.	2.1 Chronic Absenteeism Rate 2.2 Attendance Rate

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Not applicable

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Discovery Charter I is a single school LEA with a less than 55% unduplicated pupil population that does not receive the additional concentration grant add-on funding.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	N/A	N/A
Staff-to-student ratio of certificated staff providing direct services to students	N/A	N/A

2025-26 Total Planned Expenditures Table

LCAP Year (Input)	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
2025-26	\$ 5,768,148	\$ 302,251	5.240%	0.000%	5.240%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$ 5,826,247	\$ 786,662	\$ 341,924	\$ -	\$ 6,954,833.00	\$ 5,464,698	\$ 1,490,135

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1	High Quality Instruction	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 2,936,736	\$ 80,332	\$ 3,010,068	\$ 7,000	\$ -	\$ -	\$ 3,017,068	0.000%
1	2	Professional Development	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 132,877	\$ 45,244	\$ 178,121	\$ -	\$ -	\$ -	\$ 178,121	0.000%
1	3	Teacher Recruitment and Retention	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 75,312	\$ 5,000	\$ 80,312	\$ -	\$ -	\$ -	\$ 80,312	0.000%
1	4	Electives and Enrichment	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ 369,114	\$ 27,190	\$ -	\$ 341,924	\$ -	\$ 369,114	0.000%
1	5	Assessments	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 39,863	\$ 20,034	\$ 59,897	\$ -	\$ -	\$ -	\$ 59,897	0.000%
1	6	English Language Development	English learners	Yes	Limited	English Learners	All Schools	Ongoing	\$ 48,408	\$ -	\$ 48,408	\$ -	\$ -	\$ -	\$ 48,408	0.000%
1	7	Special Education	SPED	No	LEA-wide	N/A	All Schools	Ongoing	\$ 1,074,006	\$ 221,550	\$ 678,222	\$ 617,334	\$ -	\$ -	\$ 1,295,556	0.000%
1	8	Intervention	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 48,408	\$ 2,000	\$ 50,408	\$ -	\$ -	\$ -	\$ 50,408	0.000%
2	1	School Counselor	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 142,921	\$ -	\$ 142,921	\$ -	\$ -	\$ -	\$ 142,921	0.000%
2	2	Attendance Initiatives	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 68,281	\$ 33,585	\$ 101,866	\$ -	\$ -	\$ -	\$ 101,866	0.000%
2	3	Positive Discipline/Restorative Practices Approach	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 261,556	\$ -	\$ 164,466	\$ 97,090	\$ -	\$ -	\$ 261,556	0.000%
2	4	Social Emotional Learning	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 367,092	\$ 5,000	\$ 372,092	\$ -	\$ -	\$ -	\$ 372,092	0.000%
2	5	Foster Youth and Homeless Youth Services	All	Yes	Limited	Foster Youth and Low-Income	All Schools	Ongoing	\$ 6,808	\$ -	\$ 6,808	\$ -	\$ -	\$ -	\$ 6,808	0.000%
2	6	Health and Safety	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 113,464	\$ 675,058	\$ 723,284	\$ 65,238	\$ -	\$ -	\$ 788,522	0.000%
3	1	Family Education	All	Yes	LEA-wide	All	All Schools	Ongoing	\$ 132,877	\$ -	\$ 132,877	\$ -	\$ -	\$ -	\$ 132,877	0.000%
3	2	Family Communication	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ 3,545	\$ 3,545	\$ -	\$ -	\$ -	\$ 3,545	0.000%
3	3	Family Leadership Groups	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.000%
3	4	Parent/Teacher/Student Conferences	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.000%
3	5	Community Building	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ 16,089	\$ 21,171	\$ 37,260	\$ -	\$ -	\$ -	\$ 37,260	0.000%
3	6	Student Recruitment	All	No	LEA-wide	N/A	All Schools	Ongoing	\$ -	\$ 8,502	\$ 8,502	\$ -	\$ -	\$ -	\$ 8,502	0.000%

2025-26 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
\$ 5,768,148	\$ 302,251	5.240%	0.000%	5.240%	\$ 340,367	0.000%	5.901%	Total:	\$ 340,367
								LEA-wide Total:	\$ 285,151
								Limited Total:	\$ 55,216
								Schoolwide Total:	\$ -

Goal #	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	6	English Language Development	Yes	Limited	English Learners	All Schools	\$ 48,408	0.000%
1	8	Intervention	Yes	LEA-wide	All	All Schools	\$ 50,408	0.000%
2	2	Attendance Initiatives	Yes	LEA-wide	All	All Schools	\$ 101,866	0.000%
2	5	Foster Youth and Homeless Youth Services	Yes	Limited	Foster Youth and Low-Income	All Schools	\$ 6,808	0.000%
3	1	Family Education	Yes	LEA-wide	All	All Schools	\$ 132,877	0.000%

2024-25 Annual Update Table

Totals:	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Actual Expenditures (Total Funds)
Totals:	\$ 6,657,905.00	\$ 6,598,897.50

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1	High Quality Instruction	No	\$ 3,038,968	\$ 2,897,176
1	2	Professional Development	No	\$ 115,533	\$ 134,043
1	3	Teacher Recruitment & Retention	No	\$ 123,384	\$ 123,779
1	4	Electives & Enrichment	No	\$ 351,536	\$ 361,248
1	5	Assessment	No	\$ 73,565	\$ 58,119
1	6	English Language Development	Yes	\$ 49,341	\$ 43,364
1	7	Special Education	No	\$ 993,288	\$ 1,077,957
1	8	Intervention	Yes	\$ 142,791	\$ 136,358
2	1	School Counselor	No	\$ 141,754	\$ 141,754
2	2	Attendance Initiatives	Yes	\$ 200,150	\$ 216,376
2	3	Positive Discipline/Restorative Practices Approach	No	\$ 104,488	\$ 104,050
2	4	Social Emotional Learning	No	\$ 376,112	\$ 353,228
2	5	Foster Youth and Homeless Youth Services	Yes	\$ 8,257	\$ 8,055
2	6	Health and Safety	No	\$ 776,637	\$ 791,326
3	1	Parent Education	Yes	\$ 99,488	\$ 98,951
3	2	Family Communication Tools	No	\$ 6,295	\$ 6,295
3	3	Program Site Council	No	\$ -	\$ -
3	4	Parent / Teacher / Student Conferences	No	\$ -	\$ -
3	5	Community Building	No	\$ 41,221	\$ 38,722
3	6	Student Recruitment	No	\$ 15,097	\$ 8,097

2024-25 Contributing Actions Annual Update Table

6. Estimated Actual LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Actual Percentage of Improved Services (%)	Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)
\$ 276,534	\$ 316,699	\$ 317,135	\$ (436)	0.000%	0.000%	0.000% - No Difference

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	6	English Language Development	Yes	\$ 12,457	\$ 10,948.00	0.000%	0.000%
1	8	Intervention	Yes	\$ 142,791	\$ 136,358.00	0.000%	0.000%
2	2	Attendance Initiatives	Yes	\$ 53,706	\$ 33,108.00	0.000%	0.000%
2	5	Foster Youth and Homeless Youth Services	Yes	\$ 8,257	\$ 8,055.00	0.000%	0.000%
3	1	Family Education	Yes	\$ 99,488	\$ 128,666.00	0.000%	0.000%

2024-25 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$ 5,629,759	\$ 276,534	0.000%	4.912%	\$ 317,135	0.000%	5.633%	\$0.00 - No Carryover	0.00% - No Carryover

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).

- o Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (*EC* sections 52064[b][1] and [2]).
 - **NOTE:** As specified in *EC* Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to *EC* Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, *EC* Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.
- o Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- o Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statutes of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of *EC* Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
 - If the LEA has unexpended LREBG funds the LEA must provide the following:
 - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
 - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
 - An explanation of how the action is aligned with the allowable uses of funds identified in [EC Section 32526\(c\)\(2\)](#); and
 - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by [EC Section 32526\(d\)](#).
 - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the [LREBG Program Information](#) web page.
 - Actions may be grouped together for purposes of these explanations.
 - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
 - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by *EC* Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: [EC Section 52060\(g\)](#) and [EC Section 52066\(g\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: [EC Section 47606.5\(d\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).
- For COEs, see [Education Code Section 52068](#); and
- For charter schools, see [Education Code Section 47606.5](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected

outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.

- o When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
- o The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - o The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: [EC Section 42238.024\(b\)\(1\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or

guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

- **Required metrics for actions supported by LREBG funds:** To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.
 - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
 - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.

- o Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - o Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - o Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - o Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - o Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.
 - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
 - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and

- o Professional development for teachers.
- o If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - o The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - o These required actions will be effective for the three-year LCAP cycle.

For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
 - o Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to [EC Section 32526\(d\)](#). For information related to the required needs assessment please see the Program Information tab on the [LREBG Program Information](#) web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the [California Statewide System of Support LREBG Resources](#) web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC* Section 32526(d).
 - o School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
 - o As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in [EC Section 32526\(c\)\(2\)](#).

- o LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
 - Identify the action as an LREBG action;
 - Include an explanation of how research supports the selected action;
 - Identify the metric(s) being used to monitor the impact of the action; and
 - Identify the amount of LREBG funds being used to support the action.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA’s percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA’s unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA’s needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.

- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - o The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - o The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - o The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - o The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)

- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All," or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If "Yes" is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
 - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
 - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate "All Schools." If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans." Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter "ongoing" if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter "1 Year," or "2 Years," or "6 Months."
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).

- **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
 - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA’s current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section

15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 *CCR* Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
 - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- o This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - o This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
 - o This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
 - o This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
 - o This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
 - o This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
 - o This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
 - o This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - o This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- o If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

- o This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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